15th Annual Report

2001-2002 Highlights

- MHWMC Board has full complement with addition of new directors
- Environmental Centre has record year for revenue and volume of materials treated
- Centre achieves international standards for quality control and environmental protection
- Outlook bright for future business
- Liaison committee plays active role
- Good communication continues between all the principal stakeholders
- Corporation's goals are more customers, more waste streams and more processing techniques and capacity

2001-2002 Annual Report

Manitoba Hazardous Waste Management Corporation

Letter of Transmittal

The Honourable Peter Liba
Lieutenant Governor of the
Province of Manitoba

May it please your Honour:

I have the honour of
presenting to you the
Annual Report for the Manitoba
Hazardous Waste Management
Corporation
for the year ended
March 31, 2002.

Honourable Oscar Lathlin
Minister of Conservation
responsible for the
Manitoba Hazardous Waste
Management Corporation

Environmental Policy Statement

While the Manitoba Hazardous Waste Management Corporation is no longer directly operating a waste management business, it remains committed to its original goals.

Its principal objective is to develop a Manitoba hazardous waste management system that will both preserve and enhance the quality of the environment in the province.

This is a fundamental element of the provincial government's broader policy of fostering universal environmental stewardship and sustainable economic development in Manitoba.

In carrying out its mandate, the corporation uses these guidelines as the basis for decision-making:

1. Recycling, re-use and recovery at source must be promoted, encouraged and carried out to minimize waste generation and maximize resource conservation.

2. All projects and activities related to hazardous waste management and disposal must be consistent with the protection of public health and environmental quality.

3. Public approval of the disposal system and its components must be earned through open and responsive communication and through public participation in all aspects of system development and operation.

4. Economic development will be encouraged and generated by a cost-effective waste management system that enhances environmentally-based enterprises.

5. Contemporary environmental values and policies will be fostered and promoted through public education and research, as well as by example.

6. The corporation will assume in perpetuity the environmental stewardship of all wastes and residues placed in its custody.

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Overview

This was the sixth year that Miller Environmental Corporation has operated the Manitoba Environmental Centre which was developed near St. Jean Baptiste by the Manitoba Hazardous Waste Management Corporation (MHWMC).

Miller Environmental was established in 1996 as a 50-50, public-private partnership between MHWMC, a provincial crown corporation, and Miller Waste Systems, a division of Miller Paving Ltd. of Markham, Ontario. Under the terms of the partnership, Miller Environmental is responsible for the operation of the environmental centre and its hazardous waste disposal business. The MHWMC owns the centre site and, as the landlord, is entitled to rent as its share of the profits.

Policy direction for Miller Environmental is shared by Miller Waste Systems and the Manitoba Government. Miller appoints five directors to the corporation's nine person board while the other four are provincial government nominees. As stipulated by the partnership agreement, two of the province's directors must be residents of the RM of Montcalm where the environmental centre is located a mile west of the intersection of Highways 75 and 14. ■

The Manitoba Hazardous Waste Management Corporation Board

Members of the revamped Manitoba Hazardous Waste Management Corp. board took a spring tour of the Miller Environmental Corp. waste processing plant at St. Jean Baptiste. Plant Operations Manager Marcel Bissonnette (third from right in white shirt) led the tour and explained all the processes to the directors. They are, left to right, Dr. Art Chow, Dr. Bill Paton, Nancy Bettcher, Richard A. Gallant, chairman and chief executive officer; and John Krowina. (Missing from photograph; Denis Barnabe and Murray Craddock)

RICHARD A. GALLANT, CHAIRMAN AND CHIEF EXECUTIVE OFFICER
Mr. Gallant has been chair of the Manitoba Hazardous Waste Management Corp. since 1995 and a director since 1992. An active community worker in the RM of Montcalm, he is a committee member of the Letellier school advisory council and a member of the Letellier volunteer fire department and the local Knights of Columbus, as well as being a church trustee. In the business world, he is co-owner of Gallant's Family Foods, Letellier's grocery store for almost 80 years, and Del's Specialty Meats.

DIRECTORS

DENIS BARNABE
Mr. Barnabe is a municipal councillor in the RM of Montcalm and served as a trustee in the Red River School Division from 1978-84. He is a former owner of Barnay's Restaurant in Letellier and recently retired from Cargill Fertilizer.

NANCY BETTCHER
Ms. Bettcher is a director of both the Manitoba Hazardous Waste Management Corp. and Miller Environmental Corp. She is marketing director for Pollard Banknote Ltd. in Winnipeg.

DR. ART CHOW
Dr. Chow is a professor of chemistry, analyst and researcher at the University of Manitoba. A runner and photographer, he is also on the executive of the Manitoba Marathon Foundation.

MURRAY CRADDOCK
Mr. Craddock is a Winnipeg staff representative for the Canadian Union of Public Employees (CUPE). With 20 years of experience in labour relations, he handles contract negotiations and grievances for workers in the social care, daycare and health care industries. Previously, he was on the boards of Blue Cross and the Society for Manitobans with Disabilities.

JOHN KROWINA
Mr. Krowina is a lawyer with his own general practice in Winnipeg. Called to the bar in 1990, his specialities include environmental law and litigation. He is also a member of the Bisons Men's Choir.

DR. BILL PATON
Dr. Paton is a professor of biology at Brandon University. He is secretary and a director of the Manitoba Association of Plant Biologists and a former board member at Brandon University where he has taught since 1974. As well, he is a member of the City of Brandon Solid Waste Management Committee which has developed composting and recycling initiatives.

2 MESSAGE FROM CHAIRMAN AND CHIEF EXECUTIVE OFFICER

OF MANITOBA HAZARDOUS WASTE MANAGEMENT CORPORATION (MHWMC)

This was a year of change on the board of your provincial crown corporation.

Last November the MHWMC welcomed new board members Nancy Bettcher, Murray Craddock, Dr. Bill Paton and John Krowina. They bring well-rounded and diversified professional backgrounds that will be of great value in our deliberations at the board table. Nancy is a marketing director, Murray is a union representative , Dr. Bill Paton is a university biology professor and John is a lawyer.

The newcomers succeed retiring board members Beth Hojnocki, Gary Gilmour and Tom Edwards who must be commended for their years of service and dedication. They join continuing members Dr. Art Chow, Denis Barnabe and myself. With the changes, we are now up to the full complement of seven MHWMC directors and four provincial representatives on the Miller Environmental Corp. (MEC) board which is responsible for day-to-day operations at the R.M. of Montcalm hazardous waste treatment plant . Nancy and your chairman are serving on both boards, assuring good liaison and communication between the partners in the plant's growing hazardous waste treatment business.

We have also welcomed Assistant Deputy Minister Harvey Boyle as our new contact and liaison with the Manitoba Dept. of Conservation. We appreciate the commitment of Conservation Minister Oscar Lathlin whose recent appointments have helped to assemble a highly-skilled team to guide both the MHWMC and MEC in the years ahead.

All the changes took place at the end of the development phase when Miller Environmental had made the transition from a concept into a profitable business. As owners of the plant land, we are reaping the benefits of this profitability through the rent we receive for our property.

We were also pleased this year with the appointment of Marcel Bissonnette as operations manager at the plant. Marcel, Letellier's volunteer fire chief, has extensive knowledge of the plant building and training in hazardous waste disposal and first aid including CPR. His skills sets are a major asset for Miller and enhance confidence and comfort levels in the company, the community and the province.

A confidence-booster as well was Miller's continuing work to resolve the problem of dealing with contaminated Lindane seed. Plans are nearing completion to safely treat and dispose of this toxic agricultural waste.

Overall, we applaud Miller's efforts in developing and managing the plant which is officially known as the Manitoba Environmental Centre. We were particularly pleased that the company has achieved the quality and environmental standards set by the International Standards Organization (ISO) of Geneva, Switzerland. Besides improving plant quality control and safety, Miller's imminent certification by ISO will be a plus for marketing and for relations with the local community and the province.

Another hallmark of the past year was the continued good communication between all the stakeholders - the MHWMC. Miller, the Montcalm Community Liaison Committee (CLC) and the Conservation Dept. The CLC chair attends all MHWMC board meetings and we are at all CLC meetings to help review plant monitoring reports and share technical resources with the committee. Through this two-way exchange of views and information, we are fully informed of each others' issues and concerns.

In addition, I serve on the Miller Environmental executive management committee, a sub-committee of the Miller board that participates in all major decisions at the plant. There were two executive management meetings this past year, plus a full meeting of the Miller board where our provincial representatives were able to get a good handle on the company's business and provide some input into future operations.

To start the new year, the revamped MHWMC board took a May 29 familiarization tour of the Montcalm plant and then held a board meeting in the RM's council chamber in Letellier. We look forward to another year of successful stewardship as the province's watchdog and landlord of the building. With the talent and skills now at our disposal, we will also revisit the board's mandate to see if there are opportunities for a wider focus and new projects.

Richard A. Gallant,
Chairman and Chief Executive Officer

The Community Liaison Committee continues to be an active participant in the evolution of the Manitoba Environmental Centre (MEC).

We are working closely with Miller Environmental, the operator of the waste treatment and reduction plant in the R.M. of Montcalm, as the company continuously streamlines and adds to its processing activities at the site.

We were pleased with Miller's successes in waste treatment and stabilization this year, implementation that started in the spring of 2001. The first materials treated were a mixture of nickel sulphate and zinc sulphide brought to the plant following a train derailment in Sioux Lookout, Ont. This proved to be fruitful as there was final disposal of the materials in a class one landfill after treatment and stabilization of the residues at the plant. The project paved the way for the introduction of further stabilization processes and the treatment of other wastes throughout the year, including metal hydroxide sludge originating at a Winnipeg plant.

Another positive development this past year was the progress made in treating contaminated Lindane seed, an issue that has been around since the first lots of seed were stored in the soil remediation building in the fall of 1999. The initial treatment process turned out to be inadequate as the treated lots only narrowly passed provincial landfill disposal requirements. This resulted in a search for an alternative treatment and disposal method. AXYS Agronomics was brought on scene to study the problem and propose a solution. The consultants and Miller concluded that land farming - spreading the treated lots of approximately 200 tonnes on the soil - would be an environmentally acceptable second step to deal with seed not meeting landfill criteria. Naturally-occurring microbial activity in the soil is seen as the solution to degrade the remaining Lindane in a safe manner.

A composting process is being attempted at the plant site to degrade the remaining 950 tonnes of contaminated seed. This should also kill any remaining germination left in the seed lots, allowing the final composted material to be spread onto farm land.

One other project of note was a paint sludge neutralizing contract landed by Miller in the fall of 2001. This consisted of segregation, bulking and final disposal of about 2,300 drums of waste paint sludges from a Winnipeg manufacturer. It required, a temporary license alteration, permitting the storage of up to 11 trailers at a time on the MEC site. It also resulted in the hiring of an additional local employee for the duration of the project.

Communication flowed smoothly again this year between our CLC committee, Miller and the Manitoba Hazardous Waste Management Corp. (MHWMC) board. We receive copies of all correspondence between Miller and the Manitoba Dept. of Conservation, as well as regular e-mails from Marcel Bissonnette, the plant operations manager. Marcel does an excellent job of keeping the CLC informed of any requests from the Conservation department. He also keeps us posted on any spills or mishaps that may have occurred at the site, along with follow-up on these events.

In conclusion, 2001 was a positive year, with continued development and activity at the site. The CLC wishes to take this opportunity to congratulate Miller on its good work and wishes the company well in the upcoming year.

While safeguarding the interests of the community, we look forward to continued good relations with all the plant stakeholders including the MHWMC board, Miller Environmental and the Conservation Dept.

Gaetan Fontaine,
Chairman,
Montcalm Community Liaison Committee.

... the Centre has matured and is continuously introducing sophisticated processes to treat large streams of solid and semi-solid wastes.

■

The Manitoba Environment Centre enjoyed its best 12 months since Miller Environmental Corporation took over management of the centre six years ago.

The volume of hazardous materials treated at the centre in 2001-2002 rose 34 per cent from the record set a year earlier. At the same time, revenue increased by 24 per cent in the latest fiscal year ending March 31, 2002.

Several significant contracts contributed to the rise in both volumes and revenue during the year. Miller successfully tendered to dispose of 2,350 drums of paint sludge that came in 23 trailer loads from a farm implement manufacturing plant in Winnipeg.

The company also expanded its customer base to include a pharmaceutical company that used the centre for the treatment and disposal of pregnant mare urine residue from a plant in Brandon. Another important new customer was a Manitoba steel manufacturing industry which shipped its left-over ash to the centre.

As well, the centre handled the treatment of materials from two emergency spills, both of which coincidentally happened at Sioux Lookout, Ont. One involved chemicals from a train derailment while the other stemmed from a jet fuel spill at the community's airport. Although emergencies constitute a minority of the company's business, Miller is always at peak readiness to help meet the challenge of cleaning up these unexpected and unfortunate accidents.

In total, Miller is currently serving 370 businesses, industries and institutions whose activities require them to dispose of hazardous wastes. The company conducted its first customer survey this year and was encouraged by the positive responses it received from a wide range of clients. The survey will be repeated annually to ensure that customers will continue to be served well in the years ahead.

It was also a hallmark year because Miller's operations at the centre simultaneously achieved both the quality and environmental standards set by the International Standards Organization (ISO) of Geneva, Switzerland. Helped by a provincial grant, centre personnel worked diligently for many months to meet the widely sought ISO standards which are recognized as a mark of excellence around the world.

Before ISO grants its certification, independent investigators look at all aspects of a business from policies and procedures to processes and record-keeping. They return each and every year to update their external audit and make sure that ISO companies continue to be worthy of certification. Miller, incidentally, was the first Manitoba company to qualify for both the quality and environmental designations in the same year.

Another highlight of the past year was Miller's hiring of skilled and talented people to fill key positions at the centre. The newcomers include John Zaikan as technical services coordinator and Marcel Bissonnette as operations manager. They have joined the Miller staff of 26 at a time when the centre has matured and is continuously introducing sophisticated processes to treat large streams of solid and semi-solid wastes.

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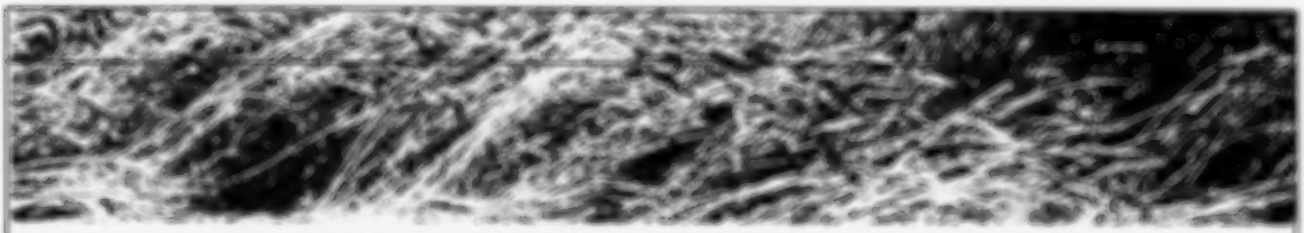

In addition, Miller was renewed for a fourth year as official contractor for the Manitoba Government's household hazardous waste disposal program. After paying for the program since inception, the province will make a major change next year when it starts tendering the contract in pieces and puts the program on a "user-pay" basis where householders will bear the cost. Miller plans to be an aggressive bidder for the various pieces of the contract.

Progress was also made during the year in finding a successful method of treating the contaminated agricultural pesticide Lindane seed. Miller has worked with Mid-Canada Environmental Services on developing a formula for neutralizing Lindane shipments that have accumulated at the centre.

Miller officials anticipate that the neutralized and now harmless seed will be spread on a field near the centre by late August in 2002. Lindane will be a temporary problem in any case, as the pesticide has been banned in the United States and similar action is expected soon in Canada.

Because of its many different activities during a busy year, Miller has gained further knowledge and experience that bodes well for the centre's future. ■

Manitoba Conservation Organization Chart

Recognition by the International Standards Organization (ISO) of Geneva, Switzerland, is expected to bring enormous future benefits to the Miller Environmental Corporation.

Besides guaranteeing the excellence of the company's work, the recent ISO certification will give Miller a significant sales and marketing advantage in the highly competitive hazardous waste disposal industry. Miller achieved ISO's standards for both quality and environmental protection when independent auditors looked at every aspect of the company's operations at the St. Jean Baptiste centre during the past year.

Miller has already added two important customers as a direct result of the ISO certification. That could just be the beginning as the certification - which has to be renewed every year - is increasingly being demanded by clients with a need to dispose of hazardous waste.

The timing of the certification is perfect because Miller has passed through the development phase and is now in a position to treat and dispose of large quantities of different kinds of wastes. The volume of materials handled has almost doubled in the past five years as the company is continuously adding sophisticated treatment processes to neutralize more and more types of waste. This steady expansion of the centre's capabilities will continue in the year ahead as Miller is planning to build a larger waste stabilization area at the centre.

At the same time, the company is entering its market area. Customers in Alberta have joined the current roster of clients in Manitoba, Saskatchewan and Northwestern Ontario. Miller is also authorized to enter the United States and has already done some business in the U.S. mid-west.

Coming off a record year, the outlook is for more steady growth at a waste disposal centre that has gradually become self-sustaining and profitable. One of the beneficiaries of the upward curve will be the Manitoba Hazardous Waste Management Corporation which owns the centre land and is paid rent as its share of Miller's profits. ■

Management's Responsibility for Financial Reporting

The accompanying financial statements, and other financial information in the Annual Report, are the responsibility of management and have been approved by the Board of Directors. The accompanying financial statements were prepared by management in accordance with generally accepted accounting principles and include, where appropriate, amounts based on management's best estimate and judgements. Any financial information contained in the Annual Report, conforms to these financial statements.

In management is responsible for the integrity of the financial statements, management has established systems of internal control to provide reasonable assurance of the reliability and accuracy of the financial information and that assets are properly safeguarded from loss. The external auditors have performed an independent examination of the financial statements of the Corporation in accordance with generally accepted auditing standards.

R. Calvert
Chairman and Chief Executive Officer
September 30, 2002

D. Barnable
Manager, Finance & Administration
September 30, 2002

Auditors' Report

To the Members of
Manitoba Hazardous Waste Management Corporation

We have audited the balance sheet of Manitoba Hazardous Waste Management Corporation as at March 31, 2002 and the statements of operations and deficit and cash flows for the year then ended. These financial statements are the responsibility of the organization's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the organization as at March 31, 2002 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Chartered Accountants
Winnipeg, Manitoba
June 13, 2002

Manitoba Hazardous Waste Management Corporation

Balance Sheet

As at March 31, 2021, with 2020 comparative figures

	Note	2021	2020
ASSETS			
Current assets			
Cash and cash equivalents	4	$ 1,250,000	$ 1,100,000
Accounts receivable (Note 5)		750,000	600,000
		2,000,000	1,700,000
Long-term investments (Note 6)		5,000,000	4,500,000
Capital assets (Note 7)		15,000,000	14,000,000
Deferred development costs (Note 8)		1,250,000	1,100,000
		$ 23,250,000	$ 21,300,000
LIABILITIES AND EQUITY			
Current liabilities			
Accounts payable and accrued liabilities		$ 500,000	$ 450,000
Equity			
Share capital (Note 9)		20,000,000	20,000,000
Deficit		(1,250,000)	(1,150,000)
		18,750,000	18,850,000
		$ 23,250,000	$ 21,300,000

Signed on behalf of the Board

Original signed

Director

The accompanying notes are an integral part of these financial statements

Statement of Operations and Equity

For the year ended December 31

	2023	2022
Revenue		
Capital fees	$ 48,640	$ 41,210
Performance fees (Note 3)	12,375	6,890
	61,015	48,100
Expenses		
Amortization of deferred development costs	(28,410)	(26,150)
Research and administrative expenses	(35,220)	(31,475)
	(63,630)	(57,625)
Net loss for the year	(2,615)	(9,525)
Equity, beginning of year	118,240	127,765
Equity, end of year	$ 115,625	$ 118,240

The accompanying notes are an integral part of these financial statements.

Statement of Cash Flows

For the year ended March 31

	2002	2001
Cash Flows from Operating Activities		
Net loss for the year	$ (145,197)	$ (264,931)
Adjustments for Amortization of deferred development costs	240,140	240,140
	94,943	(24,791)
Changes in non-cash working capital balances		
Accounts receivable	(61,798)	(20,000)
Accounts payable and accrued liabilities	(3,214)	3,156
Increase (decrease) in cash and cash equivalents during the year	33,899	(42,635)
Cash and cash equivalents, beginning of year	190,585	233,220
Cash and cash equivalents, end of year	$ 224,484	$ 190,585

Summary of Significant Accounting Policies

March 31, 2002

Nature of Business

The Manitoba Hazardous Waste Management Corporation was established under the Manitoba Hazardous Waste Management Corporation Act. The Corporation, as an agent of the Government of the Province of Manitoba, is responsible to establish, operate, and maintain in accordance with all applicable laws in the province, a hazardous waste management system in Manitoba. This system must be operated and maintained in a manner that will protect the health and safety of the public and preserve the environment. Effective January 1, 1996, the Corporation entered into various agreements with Miller Waste Systems, a division of Miller Paving Limited and Miller Environmental Corporation (Miller) for the continued operation of the hazardous waste management system in Manitoba.

These agreements provide for the transfer of certain assets and liabilities to Miller in exchange for 50% of the common shares and all the Class A special preferred shares of Miller. Under the agreements, the Corporation retains title to its land holding which are being leased to Miller for an indefinite term, contingent on Miller's continued existence and operation of the hazardous waste management system.

Long-term Investments

The investment in Miller Environmental Corporation is recorded at cost.

Deferred Developments Costs and Amortization

Deferred development costs are recorded at cost. These costs are being amortized on a straight line basis over 20 years.

Rental Income

According to the terms of the site lease with Miller, rental income is based on a percentage of Miller's gross profits.

Notes to Financial Statements

March 31, 2001

1. Deferred development costs

	2002	2001
Balance, beginning of year	$ 3,542,065	$ 3,782,205
Amortization	(240,140)	(240,140)
Balance, end of year	$ 3,301,925	$ 3,542,065

2. Share Capital

The authorized capital of the company is 350,000 shares for a maximum consideration of $35,000,000.

The issued capital is as follows:

	2002	2001
75,000 common shares	$ 7,500,000	$ 7,500,000

3. Gross profit rent

On January 1, 1996, Miller Environmental Corporation (MEC) entered into a site lease agreement with the Manitoba Hazardous Waste Management Corporation (MHWMC). Under the terms of the agreement, MEC is committed to annual rent payments of 20% of gross profit to a maximum of $500,000 for each calendar year.

The estimated rental profit receivable recorded in 2002 based on the audited financial statements of MEC for the fiscal years ending February 28, 2001 is as follows:

February 28, 2001	$ 64,006
February 28, 2000	13,764
	$ 77,700

4. Contingencies

Under the terms of the agreements with Miller Environmental Corporation, MHWMC would be responsible for any claims prior to January 1, 1996 not disclosed during the due diligence process. Any future removal and site restoration costs would be the responsibility of Miller and the Province of Manitoba. An estimate of these costs cannot be determined and therefore no provision has been made in the financial statements for any such costs.

5. Economic Dependence

The Corporation is economically dependent on Miller Environment Corporation. The Corporation's main future sources of revenue are site lease rental revenue and dividend income from its affiliate.

6. Public Sector Compensation

Pursuant to the disclosure required by the Public Sector Compensation Disclosure Act, the remuneration paid to Board members during the year, in aggregate, totaled $9,694. No employee's compensation exceeded $50,000 per year.

BOARD OF DIRECTORS

Mr. Richard Gallant, Chairman and CEO
Mr. Denis Barnabé
Dr. Art Chow
Ms. Nancy Bettcher
Mr. Murray Craddock
Mr. John Krowina
Dr. Bill Paton

Richard Gallant and RM of Montcalm Councillor Denis Barnabe are representatives of the Rural Municipality of Montcalm under the Manitoba-Montcalm Co-Management Agreement.

MHWMC MANAGEMENT

Mr. Richard Gallant, Chairman and Chief Executive Officer
Mr. Roger Barnabé, Manager, Finance and Administration

Miller Environmental Corporation

Provincial appointees to the Miller Environmental Corporation board of directors

Mr. Florent Beaudette, St. Jean Baptiste *
Mr. Richard Gallant, Letellier*
Mr. Chris O'Grady, Winnipeg
Ms. Nancy Bettcher, Winnipeg

* Representatives of the Rural Municipality of Montcalm
Note: The other five members of this nine-member board are chosen by Miller Waste Systems, the joint venture partner with the MHWMC.

MEC MANAGEMENT

Mr. Vaughn Bullough, General Manager
Ms. Judy Barnabé, Administration and Accounting Manager
Mr. Marcel Bissonnette, Plant Operations Manager
Mr. Ross Edmunds, Technical Manager
Ms. Tammy Shimoji, Customer Services Manager

Manitoba Hazardous Waste Management Corporation

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